

From the desk of
R. L. DAVIES



STAT

May 24, 1948

Admiral Hillenkoetter:

This action to find the
critical spots where our defense
program could be most easily wrecked,
is now proceeding.

Many thanks for your efforts
which have been so important in
bringing this about.

R.L.D.

OSD has no objection to declassification and release.

OSD review(s)
completed.

D file
CONFIDENTIAL**MUNITIONS BOARD****NATIONAL MILITARY ESTABLISHMENT**

MB 334

Washington 25, D. C.

21 May 1948

Mr. Richard L. Davies, Asst. to the President
Penn. Salt Manufacturing Co.
1000 Widener Building
Philadelphia 7, Pennsylvania

Dear Mr. Davies:

We are pleased to receive your acceptance to participate as a member of the Munitions Board Industry Advisory Security Planning Task Committee on Determination of a Listing of Rated Resources.

You are cordially invited to attend a meeting planned by the Board to take place on June 8, 1948 at 10:00 a.m. in Room 4E653, The Pentagon, Washington, D. C.

Enclosed is a copy of the Agenda covering the subjects to be considered at the meeting.

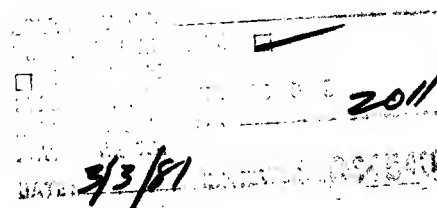
We are looking forward to having you with us at that time, but if for any reason you will be unable to attend, we would appreciate hearing from you to that effect.

The meeting will be for a one-day duration and the Board will appreciate your attendance and contribution to this important Committee.

Sincerely yours,

/s/ Jonas L. Blank
Jonas L. Blank
Major, USAF
Deputy Secretary

2 Enclosures

C
O
P
Y

~~CONFIDENTIAL~~

**PROPOSED AGENDA FOR MUNITIONS BOARD
INDUSTRY ADVISORY SECURITY PLANNING TASK COMMITTEE
ON DETERMINATION OF A LISTING OF RATED RESOURCES**

**Meeting to be held 8 June 1948 in Room
4E-653, Pentagon Building, Washington, D.C.**

1. Introductory remarks on the mission and functions of the Munitions Board and its interest in Internal Security
2. Orientation of the committee with regard to limitations of operations with respect to security and protection of information.
3. Explanation and scope of problems.
4. Development of the highly critical areas of Rated Resources for protection planning purposes.

C

O

P

Y

CONFIDENTIAL

LIST OF INDUSTRY MEMBERS ATTENDING 8 June 1948
MEETING OF MUNITIONS BOARD INDUSTRY ADVISORY
SECURITY PLANNING TASK COMMITTEE ON DETERMINA-
TION OF A LISTING OF RATED RESOURCES.

Mr. Richard L. Davies
Asst. to the President
Penn. Salt Manufacturing Co.
1000 Widener Building
Philadelphia 7, Pennsylvania

Mr. C. B. Jolliffe
Vice President
RCA Laboratories
Princeton, New Jersey

Mr. A. T. Colwell, Vice President
Thompson Products, Inc.
23555 Euclid Avenue
Cleveland 17, Ohio

Mr. D. C. Prince
Vice President
General Electric Co.
Schenectady, New York

Mr. Simon Strauss, Director of Sales
American Smelting & Refining Co.
120 Broadway
New York 5, New York

Mr. Hugh Field
Dir. of Research & Dev. Dept.
Atlantic Refining Co.
Philadelphia, Pa.

Mr. R. C. Morse, Executive Vice Pres.
Pennsylvania Railroad
Philadelphia, Pennsylvania

Mr. N. J. Clarke
Senior Vice President
Republic Steel Corporation
Cleveland 1, Ohio

C

O

P

Y

NATIONAL MILITARY ESTABLISHMENT
MUNITIONS BOARD
Washington 25, D. C.

O
O
P
Y

MB-334

April 30, 1948

CONFIDENTIAL

Mr. Richard L. Davies, Assistant to the President
Pennsylvania Salt Manufacturing Company
Philadelphia, Pennsylvania

Dear Mr. Davies:

The Munitions Board which was established by Public Law 253 - 80th Congress, is responsible under the direction of the Secretary of Defense for the coordination of the appropriate activities within the National Military Establishment dealing with procurement planning and for planning the military aspects of industrial mobilization.

The board, composed of Mr. Thomas J. Hargrave, Civilian Chairman, the Under Secretaries of the Navy and Air Force, and the Assistant Secretary of the Army, has constituted an Industry Advisory Security Planning Task Committee on Determination of a Listing of Rated Resources in order to obtain the advice and assistance of industry in the matters referred to above, with special reference to the duties enumerated in paragraph 3 of attached order (Inclosure #1).

As it is believed that your knowledge and standing in private industry would contribute materially in the work of this Committee, it is requested you serve as a member.

Meetings will be held in Washington, D. C., at infrequent intervals with a representative of this Board, and the Committee will convene only to discuss definite problems. You will be informed as far in advance of the conference dates as is practicable and be furnished with a conference agenda.

There is also enclosed a list of proposed committee membership. It is expected that a meeting of the Committee will be held 15 May 1948 or soon thereafter, and members will be notified by a subsequent letter.

If you will kindly advise us at your earliest convenience whether you will be able to accept membership on this Committee, it will be greatly appreciated.

Sincerely yours,

PATRICK W. TIMBERLAKE
Major General USAF

2 Incls

NATIONAL MILITARY ESTABLISHMENT
MUNITIONS BOARD

Washington 25, D. C.

CONFIDENTIAL

ORDER NO. _____

DATE _____

ESTABLISHMENT OF THE MUNITIONS BOARD INDUSTRY
ADVISORY SECURITY PLANNING TASK COMMITTEE ON
DETERMINATION OF A LISTING OF RATED RESOURCES

1. With the concurrence of the Assistant Secretary of the Army, the Under Secretary of the Navy, and the Under Secretary of the Air Force, the Munitions Board Industry Advisory Security Planning Task Committee on Determination of a Listing of Rated Resources is hereby established.
2. Membership will be selected from among those commercial and industrial establishments engaged in or concerned with the production of military items.
3. The duties of this Task Committee will be to advise the Munitions Board in the development of a Listing of Rated Resources which will be used as a basis for determining the degree and type of security measures needed for essential facilities.
4. The meetings of this committee will be held only upon the call of the Munitions Board.
5. Colonel Edison A. Lynn, of the Facilities Division, Munitions Board Staff, will act as liaison between the Committee and the Board.

For the Munitions Board:

PATRICK W. TIMBERLAKE
Major General, U. S. Air Force

PROPOSED MEMBERSHIP LIST

CONFIDENTIAL

Mr. Richard L. Davies, Assistant to the President
Pennsylvania Salt Manufacturing Company
Philadelphia, Pa.

Mr. Charles H. H. Weikel, Manager of Commercial
Research and Industrial Development
Bethlehem Steel Corporation
Bethlehem, Pa.

Mr. Hugh Fields, Director of Research and Development Dept.
Atlantic Refining Co.
Philadelphia, Pa.

Mr. Simon Strauss, Director of Sales
American Smelting and Refining Co.
New York, N.Y.

Mr. A. T. Colwell, VicePresident
Thompson Products Company
Cleveland, Ohio

Mr. D. C. Prince, Vice President
General Electric Company
Schenectady, New York

Mr. G. B. Jelliffe, Vice President
RCA Laboratories
Princeton, N.J.

Mr. R. O. Morse, Executive Vice President
Pennsylvania Railroad
Philadelphia, Pa.

Mr. N. J. Clarke, Senior Vice President
Republic Steel Corporation
Cleveland, Ohio

Pennsylvania Salt Manufacturing Co.
Manufacturing Chemists
1000 Widener Building
Philadelphia 7



CABLE ADDRESS PENNSALT

CONFIDENTIAL

April 7, 1948

The Munitions Board
Pentagon Bldg.
Washington 25, D. C.

Attention: Colonel E. A. Lynn

Gentlemen:

In response to your request for recommendations of action to be taken to protect the United States industrial establishment from immobilization by wrecking at a few critical points, at a time of military emergency, the following is proposed:

1. That a special task committee be appointed immediately to advise the Munitions Board of the few operations in the United States whose stoppage would be most effective in interrupting the manufacture and delivery of essential material to the Armed Services.
2. That with the advice of this committee the Munitions Board prepare immediately a tentative list of the few installations which are the most critical and notify the Federal Bureau of Investigation, the Army Area Commanders, and the Divisions of the Munitions Board responsible for stockpiling, so that appropriate measures can be undertaken promptly to protect these installations and to protect against stoppage by stockpiling some of their output, or providing alternative installations.
3. That the Munitions Board correct and extend this list by requesting appropriate studies and reports by each of its presently constituted Industry Advisory Committee.

In accord with your request, I have attempted to select the individuals who would be most valuable in serving on the special task committee and after careful consideration I would recommend the following:

1. An Officer broadly familiar with Army materiel requirements.
2. An Officer broadly familiar with Navy materiel requirements.
3. An officer broadly familiar with Air Force materiel requirements.

2.

4. Richard L. Davies, Assistant to the President, Pennsylvania Salt Manufacturing Company, Philadelphia, Pa., familiar with chemical, atomic energy, and related industries throughout the U.S. Has A.E.C. "Q" clearance.
5. Charles H. H. Weikel, Manager of Commercial Research and Industrial Development, Bethlehem Steel Corp., Bethlehem, Pa., familiar with steel and related industries throughout U.S.
6. Hugh Fields, Director of Research and Development Department, Atlantic Refining Company, Philadelphia, Pa., familiar with petroleum and related industries throughout U.S.
7. Simon Strauss, Director of Sales of American Smelting and Refining Co., New York, N.Y., familiar with non-ferrous metals and ores, and raw materials other than chemicals, steel, and petroleum, throughout U.S. Executive Vice President of Metals Reserve during war.
8. A. T. Colwell, Vice President, Thompson Products Co., Cleveland, Ohio, familiar with automotive, air craft, and jet industries throughout U.S.
9. D. C. Prince, Vice President, General Electric Co., Schenectady, New York, familiar with electric equipment and power installations throughout U.S.
10. O. B. Jolliffe, Vice President, RCA Laboratories, Princeton, New Jersey, familiar with electronic equipment and communications throughout U.S.
11. R. C. Morse, Executive Vice President, Pennsylvania Railroad, Philadelphia, Pa., familiar with transportation facilities throughout U.S.

Before recommending this list I have talked with all but two of the officials proposed and in the absence of Messrs. Colwell and Jolliffe I have talked with close associates of theirs. I am assured that they are all well equipped to serve on such a task committee and that they would be willing to serve and accept whatever security regulations the Munitions Board feels are appropriate.

Very truly yours,

Assistant to the President

RLDavies/cs

Pennsylvania Salt Manufacturing Co.
Manufacturing Chemists
1000 Widener Building
Philadelphia 7



CABLE ADDRESS PENNSALT

PERSONAL & CONFIDENTIAL

March 16, 1948

Rear Admiral Roscoe H. Hillenkoetter, U.S.N.
Central Intelligence Agency
Washington 25, D. C.

Dear Admiral Hillenkoetter:

I was glad to get a report that the Admiral we discussed will be coming to Washington on Sunday. I thought it might be helpful to arrange a quiet luncheon or dinner at which he would talk with a few people like Mr. Justice Roberts, about the situation, so that they could speak more assuredly in any appeal for support of decisive actions, if they become necessary.

If you think this would be desirable, I would like to give such a luncheon or dinner in a private room of the Cosmos Club or one of the hotels, having, along with you, a few others whom you approved.

I thought it might be well to include Admiral Ingersoll and, since it would be purely a private affair, we could invite anyone we felt ought to have a clearer understanding of the general situation.

Looking forward to hearing from you, and with best regards, I remain

Cordially,

Richard - Dwyer
Assistant to the President

DOCUMENT NO. _____
NO CHANGE IN CLASS. ☐
☐ DECLASSIFIED
CLASS. CHANGED TO: TS S C
NEXT REVIEW DATE: _____
AUTH: HM TCR
DATE: _____ REVIEWER: _____

RLDavies/cs
6

Luncheon arranged for 24 Mar - 12 m - Cosmos.

STAT

CENTRAL INTELLIGENCE AGENCY
OFFICIAL ROUTING SLIP

TO	INITIALS	DATE
1 Director		3/17/48
2		
3		
4		
5		

FROM	INITIALS	DATE
1 DEPUTY DIRECTOR		17 Mar
2		
3		

<input type="checkbox"/> APPROVAL	<input checked="" type="checkbox"/> INFORMATION	<input type="checkbox"/> SIGNATURE
<input type="checkbox"/> ACTION	<input type="checkbox"/> DIRECT REPLY	<input type="checkbox"/> RETURN
<input type="checkbox"/> COMMENT	<input type="checkbox"/> PREPARATION OF REPLY	<input type="checkbox"/> DISPATCH
<input type="checkbox"/> CONCURRENCE	<input type="checkbox"/> RECOMMENDATION	<input type="checkbox"/> FILE

REMARKS:

From the desk of
R. L. DAVIES

Admiral Hillenkoetter:

Any suggestions
would be appreciated

Rd

Pennsylvania Salt Manufacturing Co.
Manufacturing Chemists
1000 Widener Building
Philadelphia 7



March 15, 1948

CABLE ADDRESS PENNSALT
CONFIDENTIAL

Dear General Eisenhower:

As I told your Aide, here is what went out over the network Friday night. I also enclose copy of a letter to Governor Duff which I trust will lead to support from the several states.

I thought Mr. Byrnes' statement was excellent and that he was just the man to make it.

Based on the reaction of the 1000 people whom I addressed here on Saturday, I am convinced that the right appeal at this time is one made on moral and religious grounds. What would you think of a plan of having leaders of the three great faiths join in a call for the United States to rise up as trustees of freedom, or, in the case of the christian faiths, as trustees of christendom, - both of which are in existence today as the result of centuries of sacrifice, including the one about to be celebrated.

I have in mind that such a call might be made by Mr. Justice Roberts, who is the lay head of the Protestant Episcopal Church of the United States and General Donovan, who is an active Catholic layman and Bernard Baruch, who is an active Jewish layman.

I would be grateful for any suggestions you make regarding this problem of awakening the people.

With regard to mobilizing our friends in the industrial community, I thought you might wish to glance at the brief marked passages of a lecture I gave at the Industrial College of the Armed Forces in November. I believe the situation is still about the same as it was then, that is, that we would like to cooperate with the Armed Forces, but we cannot do very much until we are told what items would be needed in case of emergency.

I know you are supposed to be retired and are not supposed to have the responsibility for these problems now, but any suggestions for further action useful to the country at this time would be appreciated.

With high regards, I remain

Cordially,

Richard L. Davies
Assistant to the President

General of the Army Dwight D. Eisenhower
Ft. Meyer

Virginia

BROADCAST OVER 150 STATIONS OF ABC NETWORK - HEADLINE EDITION - 7:00 P.M. E.S.T.
MARCH 12, 1948

We now present Mr. Richard L. Davies from the Foreign Policy Association who has just returned from visits with his friends in Western Europe.

ANNCR: Mr. Davies, in your recent visit to Europe did you find evidence of the "reign of terror" referred to by Secretary Marshall yesterday?

DAVIES: Yes, our friends in Europe are very uneasy. The uneasiness stems from three things. First, the relentless march of the Russian political agents, backed by secret police and the military, enslaving the people, the homes and the hopes of one free country after another.....Second, the indications to them on every side that the Russian Atomic Weapon plants will be completed before the end of 1948.....And third, the impression that the United States will not act to stop these aggressions and will not bring about effective international control of atomic weapon manufacture, before it is too late.

ANNCR: You've been to Washington today, what position is our government taking on this?

DAVIES: The Government officials are committed to carry out the wishes of the American people but they are not sure what the wishes of the American people are.

In addition to government officials, I talked at length with our great soldier outside the Government, Dwight D. Eisenhower. I asked him for a professional appraisal of the effect of allowing these events to continue unchecked. He said that American security would be in dire danger, and that self-preservation then might cost us the way of life we value above all else..... I also talked with the great Chaplain of the Senate of the United States, the Reverend Peter Marshall, about the moral aspects of the problem. He said: "Sooner or later a line must be drawn backed by the only thing this evil tide understands, that is....military force in being." He said, "It is a negation of moral principles to allow evil to grow, and that it is wrong to compromise with wrong."

ANNCR: What do you propose the American people do now?

DAVIES: In the words of Secretary Marshall, I would urge that each of us consider calmly and prayerfully what should be done, and I would propose that we then send our suggestions to the President for his consideration, by telegraph, tonight.

Pennsylvania Salt Manufacturing Co.
Manufacturing Chemists
1000 Widener Building
Philadelphia 7



March 15, 1948

CABLE ADDRESS PENNSALT

CONFIDENTIAL

Dear John:

As you know, I tried to reach you by telephone Friday afternoon, but was unable to and I, therefore, broadcast the attached over the network, which I thought would serve to strengthen the hand of the President regardless of what additional course you all decide upon.

For the same purpose of strengthening the President's hand in the international crisis, I have sent the attached letter to Governor Duff, hoping that it will lead to wider support from the individual states.

Mr. Byrnes' appeal was magnificent and I believe he was the ideal man to make it.

Now, however, in view of the opposing statements which have been made, I would offer again to try to bring it about that a few strictly nonpartisan leaders, above politics, take a new initiative to call for the same things Mr. Byrnes asked for.

From the reaction of the 1000 people at the Foreign Policy Association meeting which I addressed here Saturday, I believe the successful appeal for assembling our forces immediately will be one made on moral and religious grounds. I believe such an appeal is valid, justified, and authentic. I would propose that it be made by three outstanding laymen of the three great faiths of America, such as Mr. Justice Roberts, who is the lay head of the Protestant Episcopal Church in the United States, William Donovan, who is an active Catholic layman, and Bernard Baruch, who is an active Jewish layman.

I would be grateful if you would communicate the substance of this letter to the President and assure him again that I am at the service of his office.

Cordially,

Richard L. Davies
Assistant to the President

The Honorable John W. Snyder
Secretary of the Treasury
Washington, D. C.

Pennsylvania Salt Manufacturing Co.
Manufacturing Chemists
1000 Widener Building
Philadelphia 7



March 10, 1948

CC: Mr. Justice Roberts

CABLE ADDRESS PENNSALT

PERSONAL AND CONFIDENTIAL

Dear Governor Duff:

I have just returned from Europe and have been having conversations with officials in Washington about the emergency which confronts us.

Your address last night at the Bulletin Forum was excellent. As our Ambassadors and Field Commanders in Europe are now reporting, the alternatives before us are to prepare to abandon the areas of Western Europe which were liberated in the recent invasion, or to assemble within the next few months the maximum possible Naval, Air, and Army force in being. Using the new Western Europe organization as a receptacle and aid for this force and combining it with the most skillful diplomacy and use of the device of ultimatums, there appears to be a possibility that Western Europe can be held.

Without the assembly of this force within the next few months such a possibility is not apparent.

You will note in the attached letter to Mr. Justice Roberts, description of a method of bringing about such mobilization in the face of the political difficulties before England and the United States. The method is to have the initiative taken by leaders outside the present governments.

The problem has been to find someone of sufficient capability to lead such action in this emergency. It is clear from your address that you are the man to do it.

It is particularly appropriate that the impetus for this decisive action of assembling our military power immediately come from the individual states.

In the name of the security of the United States I respectfully ask that you communicate immediately to each of the governors of the other 47 states the situation which you have described so accurately and forcefully in your address, and that you ask each of the other governors to join in making possible the immediate assembly of military force, without which the lives of those who liberated Europe, will be wasted.

Cordially,

Richard L. Davies
Assistant to the President

The Honorable James E. Duff
Governor of Pennsylvania

BEST COPY
Available

ILLEGIB

Approved For Release 2003/03/28 : CIA-RDP80R01731R000500010008-2

Next 1 Page(s) In Document Exempt

Approved For Release 2003/03/28 : CIA-RDP80R01731R000500010008-2

CONFIDENTIAL

COPY
ER 7636

PENNSYLVANIA SALT MANUFACTURING CO.
MANUFACTURING CHEMISTS
1000 WIDENER BUILDING
PHILADELPHIA 7

January 20, 1948

Rear Admiral R. H. Hillenkoetter, U.S.N.
Director of Central Intelligence
Central Intelligence Agency
2430 E Street N.W.
Washington 25, D. C.

Dear Admiral Hillenkoetter:

Thank you for your good letter of January 16. I expect to be in Washington on Thursday, January 22 for a meeting of the Chemical Market Research Association, which you and I discussed, but would like to break away for a visit with you sometime on that day, or on Wednesday, January 28 when I will be in Washington again.

As you know, your able representatives [] and [] are keeping in touch with me here in connection with the proposed trip [] as well as other matters, but in accordance with your good letter, I hope to have the pleasure of a visit with you also.

Cordially,

(Signed) Richard L. Davies
Assistant to the President

RLDavies/cs

Reg. Mail No. 516890

Orig to C/R
cc: Director←
OO

CONFIDENTIAL

Davies, Richard L.

~~CONFIDENTIAL~~

~~XXXXXX~~ AGENCY

16 January 1948

Mr. Richard L. Davies
Assistant to the President
Pennsylvania Salt Mfg. Co.
1000 Widener Building
Philadelphia 7, Penna.

Dear Mr. Davies:

Thank you very much for your kind letter of 14 January. I, too, enjoyed our luncheon very much, and I hope that we can repeat the ingestion of food and the exchange of ideas frequently in the future.

25X1

With very best wishes, please believe

me,

Sincerely,

R - Sup to CR thru
R. H. Hillenkoetter
Rear Admiral, USN
Director of Central
Intelligence

9 Dr DD
1/16/48

D
Distribution:
✓ Director
Exec. Reg.
Central Records

~~CONFIDENTIAL~~

Davies, R.L.

*Pennsylvania Salt Manufacturing Co.
Manufacturing Chemists
1000 Widener Building
Philadelphia 7*



CABLE ADDRESS PENNSALT

January 14, 1948

CONFIDENTIAL

Dear Admiral Hillenkoetter:

I enjoyed very much the pleasant luncheon with you and [redacted] in Washington the other day, and it is most gratifying to know that this important enterprise is in such capable hands as yours.

I believe you said at lunch that you would be interested in knowing in advance of any visits I was planning to make abroad and I am, therefore, letting you know that I expect to go to Denmark and probably England, France and Germany in a couple of weeks.

If there is any way I can serve you on this trip, naturally I would be delighted to do so.

Cordially,

R. L. Davies

Richard L. Davies
Assistant to the President

Rear Admiral Roscoe H. Hillenkoetter, U.S.N.
Central Intelligence Agency
2430 E Street, N. W.
Washington 25, D. C.

CONFIDENTIAL